

#### **Safe Harbor Statement**

All the numbers are consolidated. Except for statements in respect of historical matters, the statements contained in this release are "forwardlooking statements" within the meaning of Section 27A of the U.S. Securities Act of 1933 and Section 21E of the U.S. Securities Exchange Act of 1934. Such forward-looking statements involve known and unknown risks, uncertainties and other factors, which may cause the actual performance, financial condition or results of operations of D-Link Corporation to be materially different from any future performance, financial condition or results of operations implied by such forward-looking statements.



## Differentiation

A true global player

Strong brand equity and well-established channels

Expertise in Switch, WLAN, and Broadband

Leading position in global consumer connectivity

Low cost operating model

Strong balance sheet and high dividend payout

A True Global Player



## A True Global Brand Playe

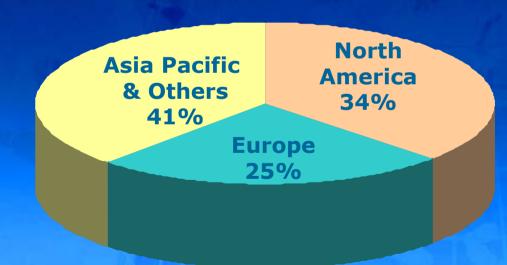
**Evenly derives sales from 3 main** territories

In-country operations with 1,200 employees WW.

Product developments in US, Taiwan, and India.

Sales from AsiaPac has been explosive since Q4 2003.

YTSept./04
Sales by Region



Strong Brand Equity and Well-established Channels



## **Extensive Channels**



Versatile sales channels including retailers, distys, and SIs

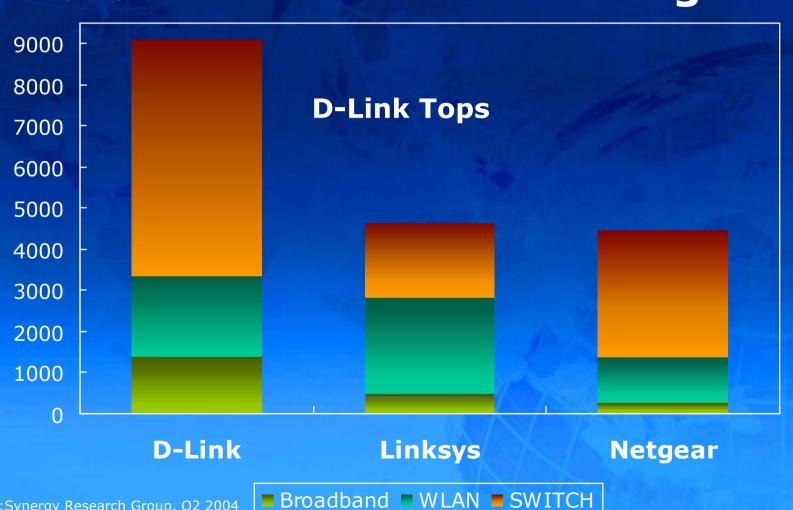
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- □ D-Link North America: Frontain Valley USA
- D-Link Humpe: London, U.K.
- D Link International: The Synergy, Supapose

**Expertise in Switches, WLAN and Broadband** 



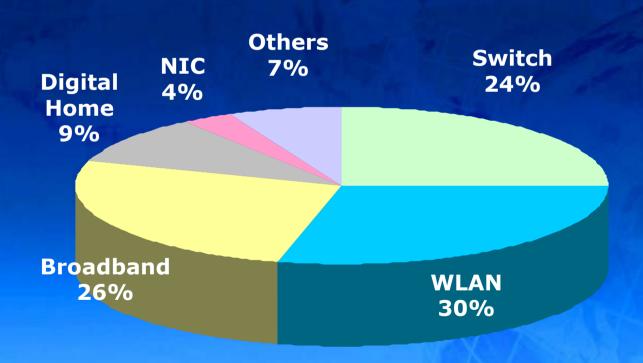
## **Leading Positions in All 3 Categories**

Unit/port shipments, thousands



## **Sales by Products**

YTSept./04



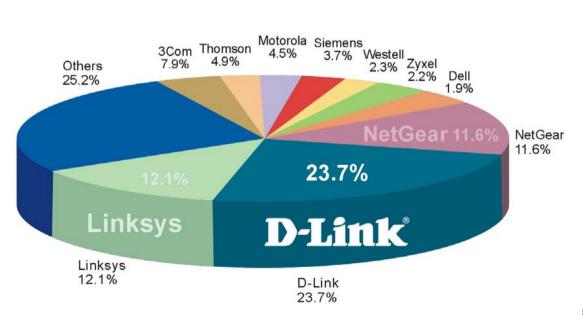
\*All sales consolidated

Leading Position in Global Consumer Connectivity and SME Networking

#### **#1** in Consumer Connectivity

"The global market is experiencing record growth and D-Link has helped open the market to new users with their aggressive pricing and the stratification of their Broadband, LAN and WLAN product lines."

Aaron Vance, Industry Analyst, Synergy Research Group.



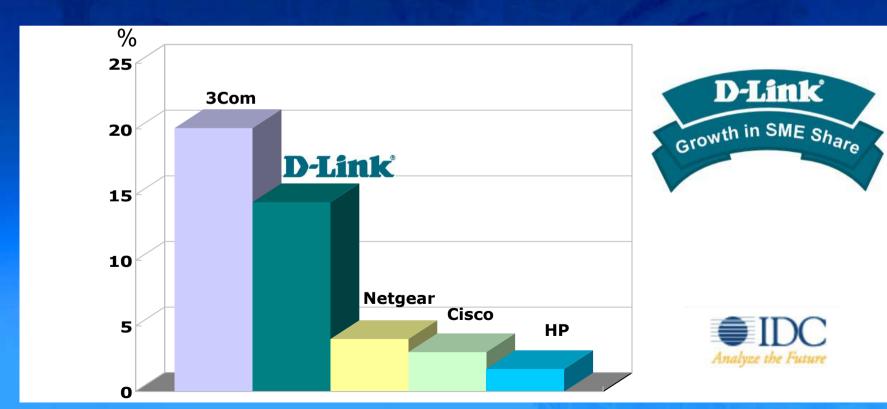




SRG Q2 2004 WIRELESS LAN Equipment Market Share Report SRG Q2 2004 Ethernet LAN Switch Market Share Report SRG Q2 2004 Broadband Equipment Market Shares Report

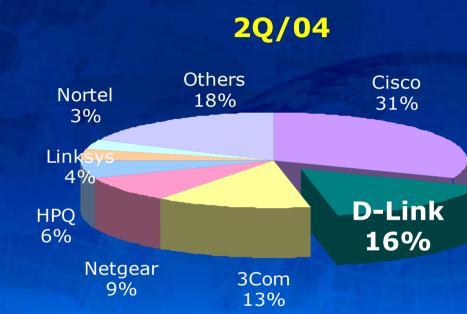
#### **Leading Growth in SME**

SMEs' share of the overall IT service market will rise from today's 22 percent to 28 percent over the next five years, according to IDC. In its survey of value-added resellers showed that growth was strongest among SMEs; large corporate sales actually declined by 4.2 percent.



#### 1Q/04 Others Cisco Nortel 18% 33% 3% Links 4% **D-Link HPQ** 6% **15%** Netgear 3Com 8% 13%

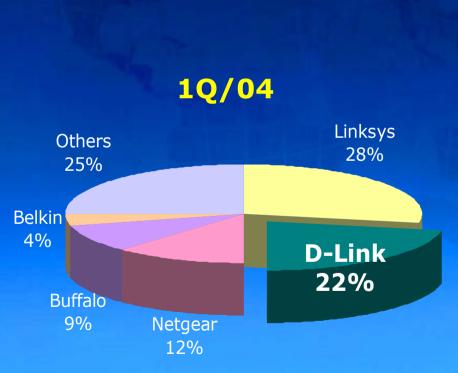
## **SME/SOHO Switch**

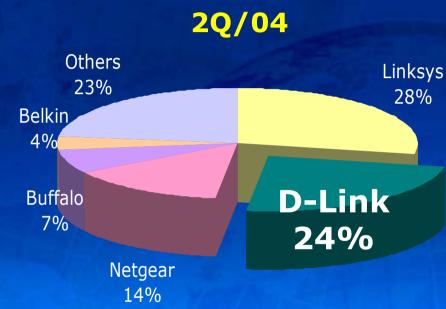


WW ports shipment

Source: Synergy Research Group, Q2 2004

#### **Consumer WLAN**



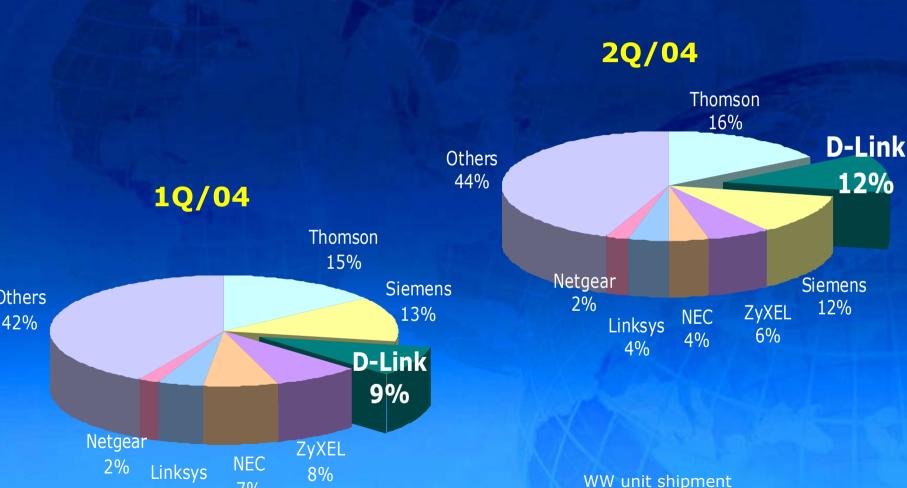


WW units shipment Source:Synergy Research Group, Q2 2004

7%

4%

#### **Broadband CPI**



16

Source: Synergy Research Group, Q2 2004

## The Industry

# of networking home demonstrates a 30% 4-yr CAGR

Current household networking penetration is < 4%

Low BB home penetration: 40% TW, 20% EU, 18% US

# of business WLAN users is less than 10%

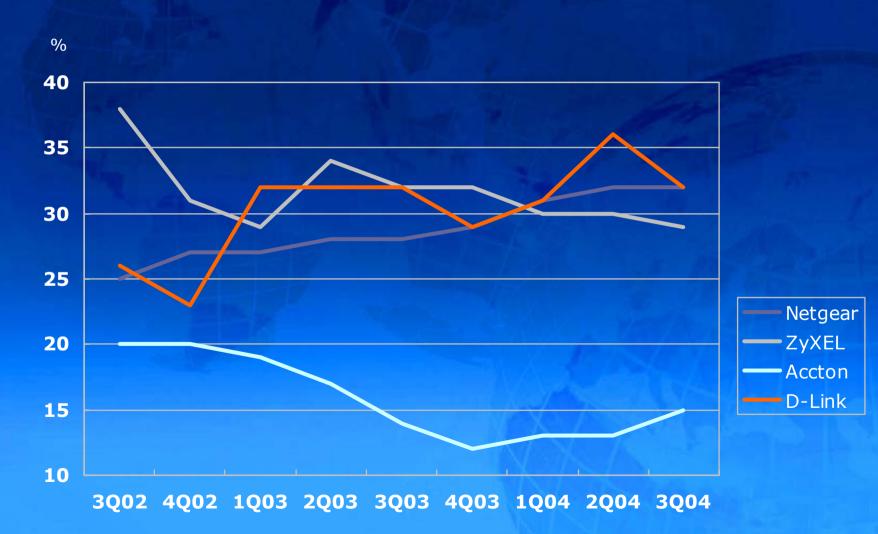
Wi-Fi home to reach 23%, or 50mln, in '07

Total SW port shipment will grow 30%+ in '04

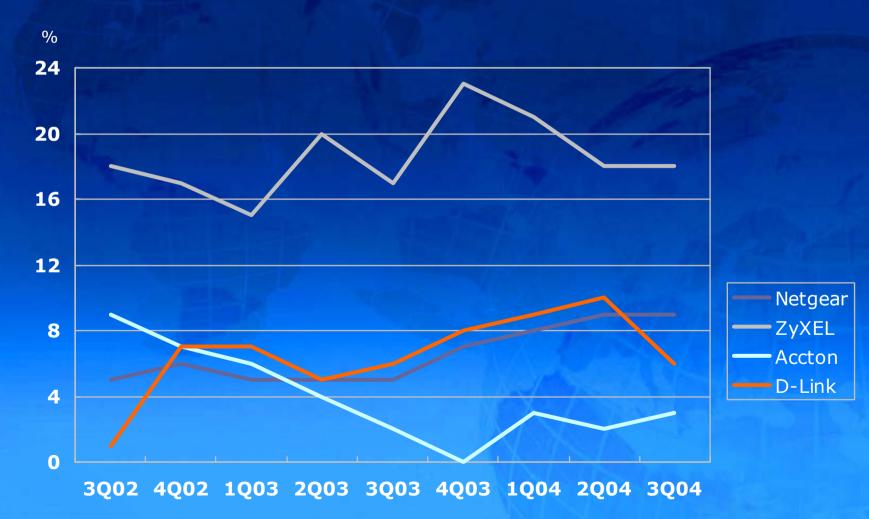
Low Cost Operating Model



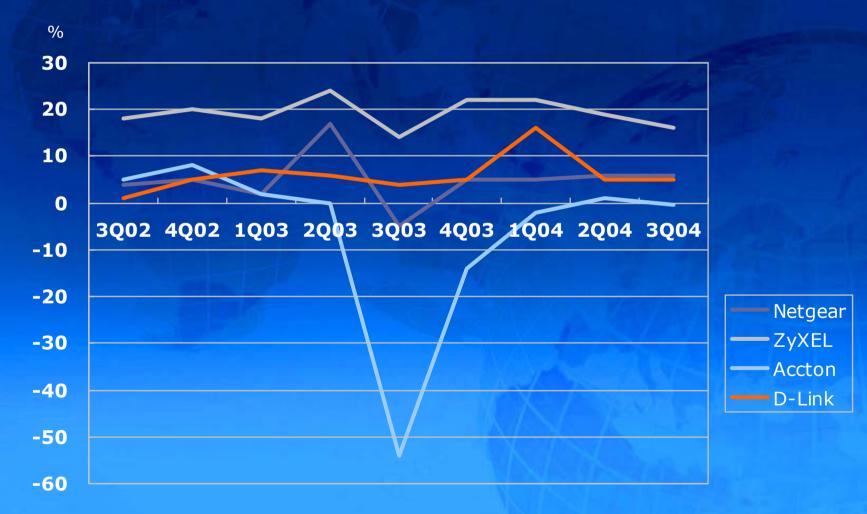
## **Gross Margin**



### **Operating Margin**



### **Net Margin**



Strong Balance Sheet and High Dividend Payout



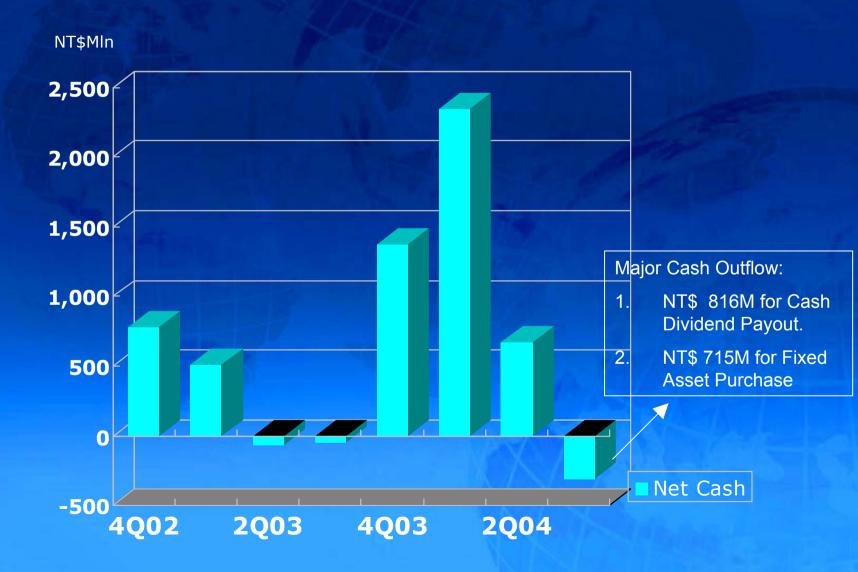
# **Consolidated Key Financial Ratios-Liquidity/Leverage**

Unit: % , days	3Q/04	2Q/04	1Q/04	FY2003	FY2002	FY2001
Days A/R	60 <sup>*</sup>	60 <sup>*</sup>	<b>62</b> *	61	61	63
Days Inventory	96 <sup>*</sup>	99 <sup>*</sup>	89 <sup>*</sup>	93	82	88
Days A/P	86	88 <sup>*</sup>	93 <sup>*</sup>	90	71	69
Cash Cycle	70	71	59	64	71	82
Current Ratio	1.43	1.44	1.57	1.46	2.66	2.30
Debt/Equity Ratio	1.33	1.51	1.26	1.34	1.24	0.90
Adjusted Debt/	0.90	0.83	0.61	0.69	0.68	0.56
Equity Ratio						
*Annualized * *Adjust for Cash & S-T investment						

# Consolidated Key Financial Ratios – Profitability (%)

Unit: %	3Q/04	2Q/04	1Q/04	FY2003	FY2002	FY2001
Net Income/Sales	4.95	4.99	15.82	5.49	4.30	5.42
Net Income/Total Assets	1.57	1.39	4.73	5.78	4.61	5.41
Operating Profit/Sales	6.18	9.12	8.43	6.41	3.21	2.94
Return on Equity	4	4	11	14	9	10
EPS (NT\$)	0.76	0.71	2.30	2.75	1.69	2.15
*Calculated by YTSept. weighted average of 540.2mln shares.						

#### **Net Cash Position**

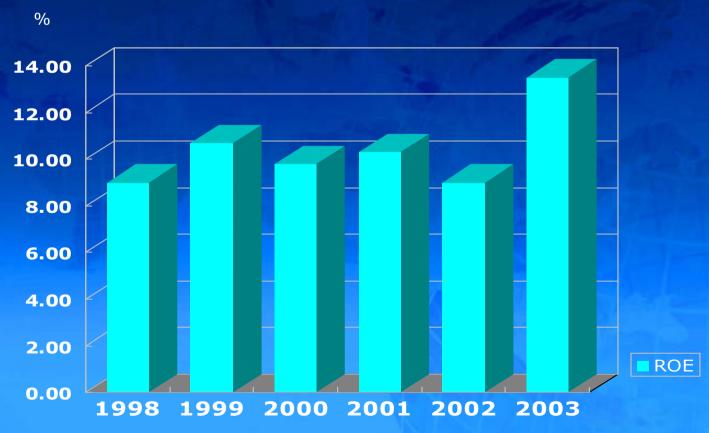




## **Return on Equity**

Continued divesting non-core investments

High cash dividend payout





## What to Look for

Continued market share gain

Deeper penetration of WLAN and broadband

Ramp up of GigE, network security and VoIP

Strong growth lead by EMEA and EM

Integration, cost down eng, www service platform

Strong earnings, high cash payout for better ROE





For complete financial and press releases, please visit http://www.dlink.com.tw/ir

## Thank You!



**Building Networks for People**